

(THE COMPANIES ACT, 1956)  
(COMPANY LIMITED BY SHARES)  
MEMORANDUM OF ASSOCIATION  
OF  
**CUSHMAN & WAKEFIELD INDIA PRIVATE LIMITED**

- I. The Name of the Company is Cushman & Wakefield India Private Limited.
- II. The Registered Office of the Company will be situated in the National Capital Territory of Delhi.
- III. The objects for which the Company is established are:-

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**(A) THE MAIN OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:-**

- 1 To transact business of managing real estate, including the management of estates.
- 2 To provide hospitality consulting services, construction management, licensing, leasing, valuation services to projects like airports, seaports, roads, bridges, power projects, hi-tech manufacturing plants, industrial and technology parks and other industrial, residential, commercial, hotels and leisure resorts and property development projects.
- 3 To provide consultancy services including initial conceptual planning, designing, project management covering project planning and scheduling quality and cost control, feasibility studies covering technical evaluation economic studies, master planning covering land use zoning, infrastructural requirements, topographic studies.
- 4 To carry on business as designers, draughtsmen, decorators, surveyors, valuers, estate agents, town planners, appraisers co-ordinators, civil engineers, constructional engineers, furnishers, structural engineers and advising on structuring of funds, funding and divestments, acquisitions for real estate companies.
- 5 To carry on the business of general consultancy, research and consultancy in real estate, collecting primary data, its analysis for general and client specific needs and to publish reports, diagnose operational difficulties and weakness and suggest remedial measures.
- 6 To enter into contract to develop, construct, build, erect, install, alter, convert, improve, add, establish, design, renovate, recondition, protect, participate, exchange, repair, demolish, remove, replace, maintain, manage, let on hire, commercialize, turn to account, fabricate, handle, search, survey, examine and control all kinds of buildings, structures and all other types of immovable properties and to act as buyer, seller, importer, exporter, agents, distributors, stockists, or otherwise to deal in all types of raw materials, goods, fittings, parts, accessories, know-how, consumables, plants and machineries, tools and tackles used for the foregoing purposes and to do all incidental acts and things necessary for the attainment of the above objects.



**(B) THE OBJECTS INCIDENTAL AND ANCILLARY TO THE ATTAINMENT OF THE MAIN OBJECTS ARE:**

1. To acquire by purchase, exchange or otherwise any movable or immovable property and any rights or privileges which the Company may deem necessary for the purpose of its main business.
2. To enter into partnership or into any arrangement for sharing profits, union of interest, joint venture, reciprocal concession or co-operation with persons or companies carrying on or engaged, in the main business or transaction of the Company.
3. To vest any movable or immovable property, rights or interests acquired by or received or belonging to the Company in any person or persons or Company on behalf of or for the benefit of the Company and with or without any declared trust in favour of the Company.
4. To purchase or otherwise acquire, build, carry out, equip, maintain, alter, improve, develop, manage, work, offices, shops, stores, buildings, telephones, all kinds of works, machinery, apparatus, and houses, and conveniences necessary for carrying on the main business of the Company.
5. To acquire and take over the whole or any part of the business, goodwill, trade-marks, properties and liabilities of any person or persons, firms, companies or undertakings either existing or new, engaged in or carrying on or proposing to carry on main business of the Company to carry on and to pay for the same either in cash or shares.
6. To negotiate and enter into agreements and contracts with Indian or foreign individuals, companies, corporations and other organizations for financial, or any other assistance for carrying out all or the main objects of the Company, or for the purpose of activating research and development of manufacturing projects on the basis of know-how, financial participation or technical collaboration and acquire necessary, formulae and patent rights for furthering the main objects of the Company.
7. Subject to Section 391 to 394 and 394A of the Act, to amalgamate with any other Company or companies having all or any of their objects similar to the objects of the Company in any manner whether with or without the liquidation of the Company
8. Subject to the provision of Section 295/370 of the Companies Act, 1956, to guarantee the performance of Contracts undertaken by person, firm or companies carrying on or authorised to carry on any business or businesses which this Company is authorised to carry on and to guarantee the payment of liabilities of any such persons, firms or Companies.
9. To apply for, obtain, purchase or otherwise acquire and prolong and renew any patents, patent-rights, brevet, invention, processes, scientific or technical or other assistance, manufacturing processes, know-how and other information, designs, patterns, copyrights, trade-marks, licences, concessions and the like rights or benefits, conferring an exclusive or non-exclusive or limited or unlimited right of use thereof which may seem capable of being used for or in connection with the main objects of the Company or the acquisition or use of which may seem calculated directly or indirectly to benefit the Company on payment of any fee, royalty or other consideration and to use, exercise or develop the same or grant licences in respect thereof and to expend money experimenting upon, testing improving any such patents, inventions, rights or concessions.



10. To enter into any arrangements with any Government or Authorities or any persons or companies that may seem conducive to the main objects of the Company or any of them and to obtain from any such Government, Authority, person or Company any rights, charters, contracts, licences and concessions which the Company may think it desirable to obtain and to carry out and exercise and comply therewith.
11. To employ agents or experts to investigate and examine into the conditions, prospects, value, character and circumstances of any business concerns and undertakings and generally of any assets, properties or rights which the Company proposes to acquire.
12. To compensate for loss of office any Managing Director or Directors or other officers of the Company within the limitations prescribed under the Companies Act, 1956 or other statute or rule having the force of law and to make payments to any person whose office of employment or duties may be determined by virtue of any transaction of the Company.
13. To appoint, agents, sub-agents, dealers, managers, canvassers, sales representatives or salesmen for transacting all or any kind of its main business which the Company is authorised to carry on and to constitute agencies of the Company in India or in any other country whatsoever and to establish depots and agencies in different parts of the world.
14. To purchase, improve, develop, exchange, lease, or otherwise acquire, manage and dispose of land, buildings, machinery, plant, equipment, spare parts, raw materials, natural fuel, supplies and related goods and services necessary and/or incidental to the development, ownership, constructions, management, operation and maintenance of the plant.
15. To sell and mortgage and otherwise in any manner deal with or dispose of the property, assets or undertakings of the Company or any part thereof, for such consideration as the Company may think fit and in particular for shares, stocks, debentures and other securities of any other Company having objects altogether or in part similar to those of the Company.
16. To establish and maintain housing, transportation, communication and utility lines, roads and other requisite logistic facilities for the construction, operation and maintenance of the plant
17. To secure, subject to the laws of India, foreign equity and technical collaboration for the development, ownership, construction, operation and management of the plant.
18. To obtain loans, credit and financial facilities in local and/or foreign currency from banks and other financial institutions operation in India and, subject to the laws of India financing from international sources, proceeds of which are to be used for the development, ownership, construction, operation and maintenance of the plant.
19. To secure loans, credit and financial facilities obtained for the development, ownership, construction, management, operation and maintenance of the plant by creating mortgages, charges, hypothecation and other encumbrances on the property and assets, immovable, movable and intangible, of the Company in such manner and on such terms and conditions as the directors of the Company may determine or approve.
20. To enter into any arrangement or agreement with any person for the purchase of climate control systems for the plant.
21. To enter into contracts for the purchase of fuel for the plant, for construction of the plant, for operation and maintenance of the plant and other agreements as may be necessary in the conduct and furtherance or business of the Company and to take all actions before competent forums of redress for the enforcement of such agreements and contracts.



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22. To take out any insurance that the Company deems necessary or appropriate in connection with the ownership, construction, operation and maintenance of the plant and to pay the premium thereof.
23. To search and apply for and to obtain from the Union of India and any other authority, agency or governmental body, any licenses, concession, consents, permits, grants, decrees, rights, powers and privileges useful or helpful in connection with the business of the Company; and to enter into any arrangement or agreement with any of the aforesaid entities or any other person to accomplish this objective.
24. To undertake efforts to promote or modify laws, regulation and policies, and where required, to seek like dispensation from any government or public authority or any corporation or private persons, or any foreign government, authority or person to further the development, ownership, construction, management, operation or maintenance of the plant and to oppose by legal means within or outside India any actions or measures as are taken by any governmental or other authority which the Company considers likely to adversely affect the development, ownership, construction, management, operation or maintenance of the plant and to obtain or endeavor to obtain from any governmental or other public authority and charter, contracts, rights, grants, loans, subsidies, privileges, concessions, indemnities, sanctions, or consents as the Board of Directors may think proper for the development, ownership, construction, operation or maintenance of the plant.
25. To guarantee the payment of money unsecured or secured by or payable under or in respect of promissory notes, bonds, debentures, debenture stocks, contracts, mortgages, charges, obligations, instruments and securities of any Company or any authority, supreme, municipal, local or otherwise or of any person whomsoever, whether incorporated or not incorporated and generally to guarantee or become sureties for the performance of any contracts or obligations.
26. To institute and defend for promoting or protecting the interests of the Company in any legal forum or proceedings, enter into arbitration agreements and refer disputes to arbitration, pay, satisfy or receive payments in respect of or compound or compromise any claim, demand, action, suit or proceedings of any nature made or brought by or against the Company.
27. To support and subscribe to any charitable and benevolent funds and any institution, society or club which may be for the benefit of the Company or its employees, or may be connected with or for the benefit and welfare of any town or place where the Company carries on business; subscribe or contribute or otherwise to assist or to guarantee money to charitable, benevolent, religious, scientific, national, public, or any other useful institutions, objects and purposes or for any exhibition; to give pensions, gratuities or charitable aid and provide for welfare to any persons who may have been employees, officers or Directors of or may have served the Company, or the spouses, widows/ widowers, children or other relatives or dependents of such persons; to make payments towards insurance and to form and contribute to provident, gratuity, pension and superannuation funds for the benefit of any such persons, or of their spouses widows/ widowers, children or other relatives or dependents.
28. To establish and maintain or procure the establishment and maintenance of any contributory or non-contributory pension or superannuation funds for the benefit of or procure the giving of donations, gratuities, pensions, allowances or emoluments to any persons who are or were at any time in the employment or service of the Company, or of any Company which is a subsidiary of the Company or is allowed to associate with

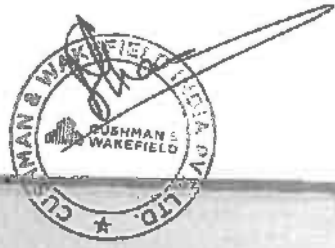


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the Company or with any such subsidiary Company, or who are or were at any time Directors or Officers of the Company, or of any other Company as aforesaid, and the spouses, widows/widowers, families and dependents of any such persons, and also establish and subsidize and subscribe to any institutions, associations, clubs or funds calculated to be for the benefit of or to advance the interest and well-being of the Company or of any such other Company as aforesaid, and make payments to or towards the insurance of any such person as aforesaid, and to any of the matters aforesaid, either alone or in conjunction with any such other Company as aforesaid.

- 29. To establish, provide, maintain and conduct or otherwise subsidize research, laboratories, experimental stations, workshops, and libraries for scientific, industrial, and technical research and experiments; to undertake and carry on scientific, industrial, economic and technical research, surveys and scientific and technical by providing, subsidizing, endowing or assisting laboratories, colleges, universities, workshops, libraries, lecturers, meetings, exhibitions and conference and by providing for the remuneration to scientists, scientific or technical professors or teachers and the award of scholarships, grants and prizes to students, research workers and inventors or otherwise and generally to encourage, promote and reward studies, research, investigations, experiments, tests and inventions of any kind that may be considered likely to assist any of the business of the Company.
- 30. To undertake and execute any trust, the undertaking of which may seem to the Company desirable and either gratuitously or otherwise.
- 31. To aid, peculiarly or otherwise, any associations, body or movement having for an object, the solution, settlement, or surmounting of industrial or labour problems or troubles or the promotion of industry or trade.
- 32. To adopt such means of making known the business of the Company as may seem expedient and in particular by advertising in the press, public places and theaters, by radio, by television, by circulars, by purchase and exhibition of works of art of interest, by publication of books, pamphlets, bulletins or periodicals, by organizing or participating in exhibitions and by granting prizes, rewards and donations.
- 33. As may be necessary or appropriate in connection with the development, ownership, construction, management, operation or maintenance of the plant, to sell, exchange, mortgage or let on lease all or any of the property of the Company and to grant licenses, easements, options or other rights over the same and to accept such consideration as may be deemed fit for the same, but not to act as a leasing Company.
- 34. To construct, purchase, lease or otherwise acquire and provide, residential accommodation, recreational, educational and medical facilities for persons engaged and employed for the business of the Company.
- 35. In connection with the business of the Company to draw, make, accept, discount, endorse, execute and issue promissory notes, bills of exchange, hundies, bills of lading and only in connection with the business of the Company to advance, deposit with or lend money, securities or property to such governmental or other authority, person, firm or Company and on such terms, with or without security, as the Company deems fit but in any event not to carry on the business of banking or insurance.
- 36. To invest in accordance with law any surplus moneys of the Company not for the time being required and to hold, sell or otherwise deal with such investments, but not to act as a investment Company.

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37. To establish, promote or concur in establishing or promoting any Company or companies for the purpose of acquiring all or any of the property rights and liabilities of the Company or for any other purpose which may seem directly or indirectly, calculated to benefit the Company and to place or guarantee the placing of, underwrite, subscribe for or otherwise acquire all or any part of the shares, debentures or other securities of any such other Company.
38. To vest any immovable property, rights or interest acquired by or belonging to the Company in any person or Company on behalf of or for the benefit of the Company, and with or without any declared Trust in favour of the Company
39. To subscribe for, take or otherwise acquire and hold shares, stocks, debentures, or other securities of any other Company having objects altogether or in part similar to those of the Company, or carrying on any business capable of being conducted so as, directly or indirectly, to benefit the Company.
40. To pay, or satisfy the consideration for any property, rights, shares, securities or assets whatsoever which the Company is authorized to purchase or otherwise acquire, either by payment in cash, or by the issue of shares, or other securities of the Company or in such other manner as the Company may agree or partly in one mode and partly in another or others.
41. To create any depreciation fund, reserve fund, sinking fund, insurance fund, or any special or other fund whether for depreciation, or for repairing, improving, extending or maintaining any of the properties of the Company or for redemption of debentures or redeemable preference shares or for any other purposes whatsoever conducive to the interest of the Company.
42. To place, to reserve, or to distribute as bonus shares among the members or otherwise to apply money received by way of premium on shares or debentures issued at premium by the Company or any moneys received in respect of or arising from the sale of forfeited shares.
43. To act as agents or brokers and as trustees for any person or Company and to undertake and perform subcontracts for attaining the main objects of the Company.
44. To undertake, carry out, promote and sponsor or assist any activity for the promotion and growth of national economy and for discharging social and moral responsibilities of the Company to the public or any section of the public as also any activity likely to promote national welfare or social, economic or moral uplift of public or any section of the public and in such manner and by such means and without prejudice to the generality of foregoing, undertake, carry out, promote and sponsor any activity for publications of any books, literature, news papers, etc. or for giving merit awards for giving scholarships, loans or any other assistance to deserving students of other scholars or persons to enable them to prosecute their studies or academic pursuits or researches and for establishing, conducting, or assisting any institution, fund, trust etc. having any one of the aforesaid objects as one of its objects, by giving donations or otherwise in any other manner and in order to implement any of the above mentioned objects or purposes transfer without consideration or at such fair or concessional value and subject to the provisions of Companies Act divest the ownership of any property of the Company to or in favour of any Public or Local Body or Authority or Central or State Government or any Public Institutions or Trusts or Funds, or organizations or persons as the Director may approve.



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45. To acquire and undertake all or any part of the business, properties and liabilities of any person or Company carrying on or proposing to carry on any business which the Company is authorized to carry on or possessed of property suitable for the purpose of the Company, or which can be carried on in conjunction therewith and to subsidize or assist any such person or Company financially or otherwise and in particular by subscribing for or guaranteeing the subscription of shares, stocks, debentures, debenture stocks or other securities of such Company.
46. To pay all the costs, charges and expenses of and incidental to the promotion, formation, registration and establishment of the Company and the issue of its Capital including any underwriting or other commissions, broker's fees and other charges and to remunerate by cash or allotment of fully or partly paid shares any person, firm or Company for services rendered in interdicting any property or business to the Company, or in placing, assisting to place or guaranteeing the subscription of any shares, debentures, debenture stocks or other securities of the Company or in or about the formation or promotion of the Company or the acquisition of property by the Company for the Conduct of its business or for any other reason which the Company may think proper subject to provisions of Section 314 of the Act.
47. To borrow or raise or secure the payment of money, or to receive money on deposit at interest for any of the purposes of the Company, and at such time or times and in such manner as may be thought fit and in particular by the issue of debentures or debenture stocks, perpetual or otherwise, including debentures or debenture stocks convertible into shares of the Company or any other Company or perpetual annuities and as securities for any such money so borrowed, raised, or received, or of any such debenture stocks so issued to mortgage, pledge or charge the whole or any part of the property, assets or revenue and profits of the Company, present or future, including its uncalled Capital by special assignment or otherwise or to transfer or convey the same absolutely or in trust and to give the lenders power of sale and other powers as may seem expedient, and to purchase, redeem, or pay off any such securities, and also by a similar mortgage, charge or lien to secure and guarantee the performance by the Company or any other person or Company of any obligation undertaken by the Company or any other person or Company as the case may be. The Company shall not carry on banking business as defined under the Banking Regulation Act, 1949 and subject to provisions of Section 58A of the Companies Act and directives of RBI.
48. To amalgamate with any Company or companies or, to amalgamate, enter into partnership or into any arrangement for sharing of profits, amalgamation, union of interest, cooperation, joint ventures, reciprocal concessions or otherwise with any person, firm or Company carrying on or engaged in or about to carry on or engage in similar business.
49. To procure the Company to be registered or recognized in any foreign country or place.
50. To distribute any of the properties of the Company amongst members in specie otherwise subject to the provisions of Companies Act, 1956 and Companies Rules 1959 in the event of winding up.
51. To undertake, carry out, promote and sponsor rural development including any programme for promoting the social and economic welfare, or the uplift of the public in any rural area and to incur any expenditure on any "Programme of rural development" and to assist execution and promotion thereof either directly or through an independent agency or in any other manner.



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52. To act and render services of all kinds and nature as consultants, experts and consulting engineers and to acquire or sell or transfer technical and managerial information, know how, processing, manufacturing, operations and commercial data, layouts, blue prints, erection and operation of any plant or process and manufacture and to acquire and grant or license other rights and benefits and to prepare and submit schemes for setting up industries of all sizes and types for promoting the business of the Company.
53. To import raw materials, finished products and any other goods that would aid the Company in developing, designing, constructing, completing, managing, operating or maintaining the plant.
54. To obtain, protect, prolong and renew any patent rights, trade marks, licenses, concessions and the like conferring any exclusive, non-exclusive or limited rights to use any information, invention, process or privilege which may seem capable of being used in connection with the construction, management, operation and maintenance of the plant and to support research and development in the science and technology employed for the generation of electricity.
55. To open, operate and maintain accounts of the Company, whether in local or foreign currency, with banks and other financial institutions within and outside India, subject to law for the time being in force for retaining, holding and conveying funds of the Company.
56. To hire engage or employ technical, professional advisors, consultants and experts to secure guidance, advice or reports in connections with the affairs of the Company and to otherwise hire, engage or employ from time to time such other personnel, staff and workers as may be necessary or expedient for conduct and furtherance of the business of the Company.
57. To adopt and ratify and action taken or things done for the promotion of the Company and for the development of the plant prior to incorporation of the Company and to reimburse any expenses incurred in such behalf up to the date of commencement of business of the Company.
58. To do all or any of the above things and all such other things as are incidental or may be thought conducive to the attainment of the above objects or any of them in any part of the world and as principals, agents, contractors, trustees or otherwise and by or through trustees, agents, or otherwise and either alone or in conjunction with others.

**(C) THE OTHER OBJECTS OF THE COMPANY ARE:**

1. To buy, sell dispose of and deal in coal, limestone, brick earth, lime, bricks, fire-bricks, pipes, tiles, fine and other clays, building materials, engineering products, wire ropes and electrical or mechanical plant and machinery.
2. To carry on the business of iron foundries, mechanical engineers and manufacturers of agricultural implements and other machinery, tool makers, brass foundries metal workers, boiler-makers, mill wrights, machinists, iron and steel converters, smith, electrical engineers, water supply engineers, gas makers, framers, printers, carriers and to buy, sell manufacture, repair, convert, alter, let on hire, and deal in machinery implements, rolling stock and hardware.
3. To carry on the business as manufacture of and dealers in long turning automatic lathes, gear hobbing machines, lathes of all kinds and types, drilling machines and all other types of machine tools and their parts and accessories



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- 52. To act and render services of all kinds and nature as consultants, experts and consulting engineers and to acquire or sell or transfer technical and managerial information, know how, processing, manufacturing, operations and commercial data, layouts, blue prints, erection and operation of any plant or process and manufacture and to acquire and grant or license other rights and benefits and to prepare and submit schemes for setting up industries of all sizes and types for promoting the business of the Company.
- 53. To import raw materials, finished products and any other goods that would aid the Company in developing, designing, constructing, completing, managing, operating or maintaining the plant.
- 54. To obtain, protect, prolong and renew any patent rights, trade marks, licenses, concessions and the like conferring any exclusive, non-exclusive or limited rights to use any information, invention, process or privilege which may seem capable of being used in connection with the construction, management, operation and maintenance of the plant and to support research and development in the science and technology employed for the generation of electricity.
- 55. To open, operate and maintain accounts of the Company, whether in local or foreign currency, with banks and other financial institutions within and outside India, subject to law for the time being in force for retaining, holding and conveying funds of the Company.
- 56. To hire engage or employ technical, professional advisors, consultants and experts to secure guidance, advice or reports in connections with the affairs of the Company and to otherwise hire, engage or employ from time to time such other personnel, staff and workers as may be necessary or expedient for conduct and furtherance of the business of the Company.
- 57. To adopt and ratify and action taken or things done for the promotion of the Company and for the development of the plant prior to incorporation of the Company and to reimburse any expenses incurred in such behalf up to the date of commencement of business of the Company.
- 58. To do all or any of the above things and all such other things as are incidental or may be thought conducive to the attainment of the above objects or any of them in any part of the world and as principals, agents, contractors, trustees or otherwise and by or through trustees, agents, or otherwise and either alone or in conjunction with others.

**(C) THE OTHER OBJECTS OF THE COMPANY ARE:**

- 1. To buy, sell dispose of and deal in coal, limestone, brick earth, lime, bricks, fire-bricks, pipes, tiles, fine and other clays, building materials, engineering products, wire ropes and electrical or mechanical plant and machinery.
- 2. To carry on the business of iron foundries, mechanical engineers and manufacturers of agricultural implements and other machinery, tool makers, brass foundries metal workers, boiler-makers, mill wrights, machinists, iron and steel converters, smith, electrical engineers, water supply engineers, gas makers, framers, printers, carriers and to buy, sell manufacture, repair, convert, alter, let on hire, and deal in machinery implements, rolling stock and hardware.
- 3. To carry on the business as manufacture of and dealers in long turning automatic lathes, gear hobbing machines, lathes of all kinds and types, drilling machines and all other types of machine tools and their parts and accessories.



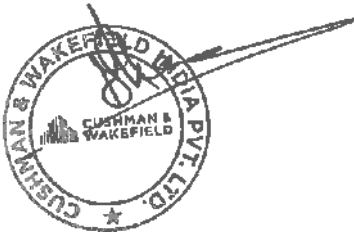
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4. To carry on the business as engineers, in all its branches including civil aeronautical, sanitary, building, construction, fabrication and consulting and also a contractors for any person or persons.
5. To manufacture, overhaul or repair, printing and allied machinery for own use or for sale purpose. To obtain agencies or representation for sale of printing and allied machines or parts thereof.
6. To carry on the business of general merchants, contractors, agents, factors, general exporters and importers of all kinds of goods and deal in all kinds of dyes, paints and chemicals, oils, petroleum oil and all liquid and solid hydrocarbons, hardware, tannery, wearing apparel and household and personal provisions, fittings, utensils, ornaments and agents, tobacco, wines and spirits, groceries and provisions and sugar and all sugar products and by products and all kinds of metals.
7. To buy, sell, dispose or repair or deal in vehicles of all description either power driven or otherwise, bicycles, tricycles, motorcycles, ships, boats and tugs of all description.
8. To carry on the business of finance and investment Company and to undertake financial and commercial obligations, transactions and operations of all kinds.
9. To carry on the business of merchants, commission and other agents, warehouse men, wharfingers, underwriters, contractors and general engineers.
10. To purchase, charter, hire, build or otherwise acquire vehicles of any or every sort of description for use on or under lands or water or in the air and to employ the same in the carriage of merchandise of all kinds of passengers and to carry on the business of owners of lorries, motor cars and ship owners and lighter-man and owner of aircraft in all or any of their respective branches.
11. To carry on the business of real estate & construction and to erect and build, warehouses, sheds and other buildings.
12. To act as brokers, agents of trustees for any person or Company and to perform as sub-contractors.
13. To manufacture, buy, sell, export, import, deal in all types of plant and machineries, equipments, systems, software, condensers, transformers, semi-conductors, transistors, rectifiers, circuits, relays meters, connectors, coils, chokes, switches, control panels etc. utilized in the generation/supply, distribution or uses of electricity or other sources of energy.
14. To carry on the business as manufacturers of and dealers in steel forgings of all types and descriptions and Hand Tools and any other tools of all types and descriptions.
15. To buy, sell, import, export, manufacture, prepare and deal in steel pipes and tubes from rods angles flats, M.s. Alloy and steel Ingots.
16. To carry on business as consultants, advisers, architects, civil engineers, designers, town planner, valuers, surveyors and supervisors for all sorts of building activities and allied jobs and works, by research development or invention.
17. To purchase, acquire or otherwise deal in lands and erect Guest Houses, Hotels and Model Buildings with all the modern amenities and facilities including garages, amusement hall and clubs and to carry on the business of running of guest houses, hotels and motels.



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18. To acquire by purchase, lease, exchange, hire or otherwise and mortgage, let on hire or dispose of lands and property of any tenure or interest in the same.
  19. To carry on business of leasing and hire purchase finance and/or providing deferred payment facilities and to provide on lease, hire purchase or on deferred payment basis all types of industrial and office plant, equipment, immovable properties.
  20. Subject to the approval of RBI under RBI Act, 1934 as amended under amendment Act 1997, to finance loans or advance moneys for taking on lease equipment of all kinds.
  21. To carry on business of punching and programming services termed 'software' by methods of system analysis or other similar methods and by the use and employment of computer and other electronic devices involving technical data compilation and processing and sale thereof in India or elsewhere.
- IV. The liability of the members is limited.
- V. The Authorised Share Capital of the Company is Rs. 5,00,00,000/- (Rupees Five Crores) divided into 50,00,000 (Fifty Lacs) Equity Shares of Rs.10/- (Rupees Ten) each.



We, the several persons, whose names and addresses are subscribed below are desirous of being formed into a company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the Company, set opposite to our respective names :-

Name, Description, Occupation and Addresses of Subscribers	Number of and type of shares	Signature of Subscribers	Signature of witness with Address and Occupation
Darshan Bijur S/o Sh. Sharad Bijur G-84, Saket, New Delhi - 17 Service	01 (One)	Sd/-	I witness the signature of both the subscribers. Sd/- (Krishan Lala Tewari) S/o Sh. P. N. Tewari 20, LSC Puhap Vihar, New Delhi - 110 062 Service
Sanjay Aggarwal S/o Sh. K. R. Aggarwal 79-D, Kamia Nagar Delhi - 110007 Service	01 (One)	Sd/-	
Total	02 (Two)		

Place : New Delhi

Dated : 15.10.97

For CUSHMAN AND WAKEFIELD INDIA PVT. LTD.

11



Director

